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PEKING UNIVERSITY
College of Arts and Sciences for Women

Teng Shih K'ou
PEKING, CHINA Apr. 7, 1921.

Bldgs

My dear Mrs. Lee

I am in T'ungshien for the annual meeting of the district, and a lull between meetings gives me an opportunity to answer the letter received from you a few days ago. This March 7th letter certainly brings good news, and your courage in attempting the hard campaign for funds for the Far East Colleges, makes us realize more than ever how loyal you are to our interests. I believe that your faith will be rewarded. Pres. Stuart goes to America next September, and may help to increase the interest already aroused. I hear indirectly that Hall funds will come to Peking University; will not the Women's College come in for a share there?

A letter just received from Mrs. Thurston reports that \$215,000 are available for Ginling buildings this spring, possibly other funds also, and they think they have a total of \$350,000 in sight. These figures are not for publication, but I think I am not betraying confidence in telling you. She also wrote that Mr. Carter reported to her that the Christmas Gift Campaign to date had netted \$516,000, of which Yenching was to have \$35,000. According to this, we are not getting our full share, but if I understand the two year campaign for \$2,840,000, it only means that our portion is coming later, and that if the campaign is a complete success and the Women's Medical College is not included, we should have \$840,000. If the Women's Medical is located in either Peking or Tsinanfu, I should be in favor of having the appropriation for each of the other six colleges reduced in such a proportion as would give that college its proportion, based on the Interchurch askings. The better gold exchange would enable us still to carry out our original plans for buildings.

I hope to hear from your April meeting in time to get our plans for building back to New York in time for the July meeting of Peking University representatives with Mr. Murphy. They will then plan their first set of buildings, on which they hope to begin work next spring. The amount of ~~the~~ funds which the Women's College will have available then affects the plans for the Men's College as well as our own. They will be delighted if we have a large sum, as it will facilitate arrangements with Mr. Murphy. I think we might work out a plan more favorable to the Women's College if we could delay building a year, and see how much land they will really allow us, with assurances that they will not encroach on it in the future, and how our buildings can fit in with those which they are erecting. We would also have the opportunity to work out our detailed plans in Peking instead of New York, with Mrs. Frame, Miss Lane, myself and others helping, instead of having Mr. Gibb and other men make the decisions, with possibly a little suggestion from Mrs. Frame, given at great sacrifice to herself and Rosamond.

Pres. Stuart and the Men's College faculty are very keen to have us share in erecting the buildings for general use, spending little on the Women's College except for dormitories. In view of this special campaign for funds, this does not seem to me quite fair to the Women's Boards. Naturally you will wish to point to a fine plant which you can call your own. I do not see why the Men's College cannot receive the same benefit from buildings erected on Women's College land to which they can come for lectures, laboratory work, chapel, etc. As far as administrative difficulties are concerned, there would be fewer if coeducational work and functions

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were in buildings and on grounds controlled by us. The Assembly Hall which we propose building could be one such contribution, also the Fine Arts building, our first Recitation Hall could also be used in common. There may be a larger proportion of women students in the biological sciences, and so those laboratories might be located on our grounds. The whole School of Education, which we hope will be to China what Teacher's College in Columbia is to America, might be built from our fund, and the men students share equally in the benefits, while the property was controlled by us. I am not advocating division or rivalry, for our relations here are absolutely harmonious, but after my long experience in both men's and women's colleges, I naturally study the situation from an administrative viewpoint, and I also realize that we must not mortgage our chance to make appeals for gifts for future enlargement of the Women's College by failing to show anything more interesting than dormitories, dining rooms, faculty residences, Household Science department etc., in the part known as the "Yenching College." I should value highly your expression of opinion on this point.

I see no reason why the \$6000 paid by us toward the University site cannot be counted as passing through your treasury. I took a receipt from the University treasurer here, Mr. Krause, and sent it to Mr. McCann, to whom the money from the sale of your property was handed over, requesting him to send it to you. I am now writing to ask him whether it has been sent. If not, I think I can get a duplicate from Mr. Krause. We received \$12000 local currency from the sale of W.B.M.I. land held by the college, and the rest went into our new dormitory building. This has been reported to you, but it is possible that a letter has been lost. I may be repeating some things in this letter, as I have not copies of former letters here to refer to.

There is a difference of opinion as to whether normal training for students who have not graduated from Middle School & American ~~Middle School~~ High School, (less the last year) should be included in the University School of Education. In any case it is a crying present need, and all of the missions in Chihli and Shansi are urging us in Peking to do something this autumn, and to plan for a union school if this grade will not be provided in the University. When the women's college no longer needs its present site, it would make an ideal location for such a school if it is to be established in Peking. No other mission has a site available. There is a demand also for kindergarten training below college grade. I think all of the missions in Peking, certainly the Anglican, would cooperate with us, and if the other four missions in Peking would each give \$15,000 local currency toward the purchase of the college site here, and count that the W.B.M.I. was making a contribution of \$15,000 toward the normal school property, (total for normal school \$75,000), it would give them a site better than could now be purchased for that sum in Peking, and you would have \$60,000 local currency to pay in toward University property. Until the women's college could move outside the city, Bridgman would have to be the center for the lower grade of normal work, but college teachers might be able to help in the teaching and administrative work. Miss Wood of the London Mission and others might help.

I have some good news to report. Mrs. Crane, wife of the American Minister, when she returned to America last week, left for three universities in China a gift of gold \$10,000 to be used as student aid for training women teachers of college grade. Of this our college gets \$4000, the government university in Peking, no coeducational, \$4000 and the government university in Nanking \$2000.

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About the promotional secretary, and paying our share of the expenses, I should think it would be a necessity until the end of 1922, but I should hesitate about committing ourselves to the seven colleges combination beyond that time, mainly because of our peculiar relation to Peking University, also because in the long run I think one for Yenching and Ginling together might prove more workable.

I forget whether it was to you or to Mrs. Frame that I wrote expressing my delight that we are now organized on a basis so satisfactory, and with officers and committees with such a fine personnel. Now what I most desire is that some of you, yourself in particular, should study the problems and become more familiar with the situation on the field. I hope Dr. Barton will get in close touch with the homeend organization before he comes here, and then have some time to give to this end. As soon as the Methodists fully join, we shall have the problem of providing for their representation on the local Board of Managers, where the W.B.F.M. is not now represented. I have written off some thoughts on the subject, but the copies are all in Peking. After conferring with Dr. Stuart, who has been away for a month, I will write more about the total for the site, and our share in it.

X I wish that Dr. Stuart might reach Chicago in time for the autumn meeting of our Committee, but he does not sail until late in September. He will doubtless be in New York for the January meeting. You will find him very strong for having things much together, and will have to show him how much financially and in other ways depends upon the interest of Wellesley and still more of the women's organizations. I especially want our candidate committee to function. I want to write directly to Mrs. Warner on this subject. Miss Payne, Miss Dickinson and Miss Atterbury of our present staff should be elected on our faculty, Mrs. Hall drops off, as she does not wish to return after the ordinary length of furlough. So the Presbyterians should appoint another in addition to Miss Sailer. I have not yet received the suggestions of the Committee on By-laws.

If the letter telling about our building operations last summer failed to reach you, you must be much in the dark. I will mail you another copy of the financial report when I get back to Peking. Our new dormitory is very satisfactory, and the former dormitories now changed to class-rooms provide fairly well for the academic work. Next summer we shall repair some small buildings now occupied by Chinese faculty, which will enable us to accommodate about 130 boarders, and our usual proportion of day students will bring our attendance possibilities up to about 150. We may have to limit our attendance to that until we move to the new site, or else rent adjoining property for dormitories.

I recently spent two or three days at the Hills with Miss Lane and my Geology class of eight students. We had an uncommonly fine time, finding some beautiful fossils where they were making a shaft for a new coal mine, and new rock surfaces in tunnels. Our part of the Western Hills is building up very fast industrially, and may be spoiled for summer residence.

There are now two hundred and eight girls in our famine refuge south of Paotingfu. We will soon send you pictures and accounts of it.

Very lovingly,

Luella Miner

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Copies sent to members of Com.

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PEKING UNIVERSITY
College of Arts and Sciences for Women

Teng Shih K'ou
PEKING, CHINA Yütaoho, Shansi, July 11, 1921.

Mrs. L.O.Lee,
Secretary of Yenching College Committee,
Chicago, Ill.

My dear Mrs. Lee:-

I wrote you briefly just before leaving Peking, the day after I received the minutes of the April meeting, and now write more at length on subjects mentioned in the minutes and matters relating to the budget for the year which began July 1st.

Budget

Now that we have our own treasurer, would it not be better if your annual appropriation for the college would be sent directly to our treasurer on the field. Our present reporting of accounts to Mr. McCann is something of a farce, as so many of our funds come from other sources, and it increases the work of our treasurer without additional safeguards.

Since our budget was sent, Mr. Crane has provided Miss Cheng's salary which gives us the \$1100 local currency assigned for her to use for other purposes. Most of this must be used the coming year to pay Mrs. Zwemer for teaching in the English department. There was no provision in our budget for paying physician for the Women's College, and not enough was allowed for commencement expenses and other sundries. If gold should exchange for less than two to one, we shall have a deficit beyond that reported in the budget, which will just be covered by the gold \$500 which the Presbyterian Board is giving in addition to the \$1000 sent last year. So if new workers are sent, additional sums must be provided for their salaries. This applies to possible secretary and other term workers who are willing to teach for their board or small salaries. It is hoped that if the Presbyterian Board makes no other permanent appointment ~~xxxxxx~~ in addition to Miss Sailor, they will send the amount for second salary to the field for such uses, provided this would not delay the appointment of a permanent worker, which is our greatest need.

The April minutes stated, "by-laws will be appended when completed." These have not yet been received. Actions as far as reported have my full approval, and they will greatly help us on the field. We have not yet received suggestions for organization on the field. It is important that these should be purely tentative, so that we can conserve phases of our present working organization which prove effective. They must provide in some way for representation from the W.F.M.S. of the M.E. Church when that Board comes fully into the union, as it is not now represented on the field.

Land

In regard to the share of the land for Yenching College, the action taken by the Committee was most wise. It may be best to set aside more than \$14,000 for buying land. It should be considered that of the land already purchased June ~~xxxxxx~~ 30, 1921, that for industrial purposes, like Tanning and Leather Dept. and Animal Husbandry Dept. or any others in which the Women's College has no share, should be excluded from the area of which the Women's College is to pay a third. The south west quarter or less of the original Chenfu which belongs to the Women's College is a quadrangle bounded on the south and west by the wall of Chenfu and on the north by a line drawn parallel with the main axis just south of the south building of the central academic quadrangle, and on the east by a line drawn parallel to the secondary axis, fixed by the middle point in

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the eastern gateway in the south wall of Chenfu. If all of the land west of the extension of this land southward which had been purchased June 30 is also assigned to the Women's College, it may equal a third of the area belonging to the part of the University in which we have an interest. Mr. Gibb of our faculty, now on his way to New York, will have the measurements and prices, and can help you to get the amounts we should pay decided. I think this should be done soon. We should have a share, perhaps half, in the land assigned to the Department of Education. More land south of the west end of Chenfu may be purchased for that. We would have a much smaller share in the land to be purchased for residences of faculty, as single women require less room than families, and many of us will live in the college dormitories and club houses. Two residences and homes for our Chinese men teachers are all we are planning for, while the University will perhaps have forty for Chinese and foreigners. The School of Theology should be included in the part in which we have a share. If the industrial departments are much extended, dormitories for those students should not be included. If we acquire property for industrial work for women, or for community or social service for the women students, should not this property be purchased and owned by the Women's College? I think it might make for clearness in administration. We hope the present close and cordial relationships in all departments will continue, but we are planning for long years ahead when the personnel has changed, and clearness always makes for harmony. I should like to have our college own all of the land south of the plot on which our dormitories are to be built, which is purchased by the University, (the town of Haitian is close in that direction, perhaps a quarter of a mile) and enough land east and west of the dormitory site to make it retired. Our athletic ground might be the buffer on one side, and low buildings of the School of Education on the other.

For the buildings which we erect for the Women's College and for common use, we should pay eight per cent for architect and construction fees. We should also pay our share in the water, heating, and lighting plant.

Will you please inform me to what member of the Committee I should write on matters pertaining to building. Unless you direct otherwise, I shall send all communications thro the Secretary. The limits within which the Dean and Treasurer of the Women's College has the right of communicating directly with the Secretary should also be defined. Important communications should certainly be sent only by the Secretary of the Executive Committee of the Board of Managers.

Again I want to stress the fact that Mrs. Frame is sorely needed in Peking, and that she should be detained in America no longer than seems to the Committee absolutely essential. I consented most reluctantly to the sending of the cablegram by Dr. Stuart which will probably result in her remaining for the fall campaign. Our second semester begins Feb. 13, and I think she should be in Peking long enough to get settled and ready for work before that date, and that if she is very tired, she should come even earlier. If she has no definite duties in the College, it may be easier for her to rest here than in America. In addition to Mrs. Frame, and Miss Crane, I suggest that Mrs. Hall and Mrs. Dickson Leavens help in that campaign. Mrs. Hall has had some fine slides of the College made, for which I think your publicity committee should pay. Mrs. Leavens of Changsha taught several months with us, and would do splendid work if she can be free for it.

Yours cordially,

(Signed) Luella Miner, Dean.

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PEKING UNIVERSITY

College of Arts and Sciences for Women

Teng Shih K'ou

Yütaoho, Shansi. PEKING, CHINA July 25, 1921.

My dear Mrs. Lee:-

I start back to Peking tomorrow, and I want to improve this last uninterrupted leisure which I may have for many months in writing on one or two matters which were omitted in my letter sent two or three weeks ago.

In two years at the earliest, five perhaps at the latest, our Kindergarten Training School connected with the University will be moved to the new site, as part of our Department of Education. It is still a question whether in that department will be included and students who have not graduated from the Chinese Middle School (one year short of our high school). If not, we may want to maintain somewhere in Peking a school which will train Middle School pupils both in ordinary normal and in Kindergarten of lower grade, tho I do not much favor the latter. If we have no kindergarten training school in Peking, the question will be whether our plant there, the memorial to Mrs. Porter, shall be used simply for an ordinary kindergarten, taught by a Chinese graduate, and helped by Mrs. Cross in the time she can give to it, or whether in that great city we still want to have a first class kindergarten, with a teacher from America. I am more interested in the advanced work which will be connected with the University, and it is about that that I write. Neither Mrs. Cross nor Miss Hobart will teach at the new site, so we must be providing a new staff. The only one of the present staff who will be available is Mrs. T.T. Lew. Dr. Lew, whom you will remember from hearing him at Grand Rapids, is now acting Dean of the Theological College. Both he and Mrs. Lew also hold important positions in government schools in Peking, for which they draw salaries, in addition to the salary which Dr. E. Lincoln Smith secured for them from a Congregational Church in New York. They have college debts to pay, and relatives to support, so that they cannot get along with an ordinary missionary salary. In fact, I fear few of our Chinese colleagues will, in the future, for their standing with other Chinese seems to depend so much on the amount of their salary, and you may soon find that it is more expensive to have Chinese teachers in our college than single women from America or England. On the other hand, it is most desirable that our Chinese staff be increased. Mrs. Lew is a woman of rare ability, and in addition to her study in Kindergarten Training Schools in Japan and America, has a Master's degree from Teachers College, Columbia. This year she is teaching two or three hours a week in the Kindergarten Training School, with no extra remuneration. I think Dr. Lew's salary at the present rate of exchange amounts to more than that of a married couple in our Board, but last autumn it was a little less. Mrs. Lew would make a fine head for the Kindergarten Training, but I doubt whether she would take the position, and give all of her time to it, unless she had a salary independent of her husband's. So two questions arise. How can this salary be provided. Can it be given without violating a principle. I know that if she were considered simply as a member of our Mission, this could not be done. Mrs. Frame still had her salary from Mt. Holyoke after her marriage, but Mr. Frame too had the salary of a single missionary. But in the college, I should think an exception might be made. However, even if funds were available for paying Mrs. Lew's salary, since they would have to come from the appropriation of some Board sent the college for current expenses, I do not feel that I can take this responsibility without authorization from either a Board Secretary or the Yenching College Committee. Miss Cheng's salary last year came in part from fees, in part from your appropriation of \$2000 for 1921, but all the fees are needed from July on to pay the increase in

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the salaries of our other members of the Chinese staff. As I wrote in my last letter explaining the budget for the year which began July 1st., even with Miss Cheng's salary provided, we risk a deficit unless the gold exchange keeps up at least two to one. But if the Methodist Board begins making an appropriation, we may have a possible margin, tho it is much needed for scientific equipment and books. However, it might be possible to pay Mrs. Lew a salary as soon as that money begins to come in. I suppose at the earliest that would be in 1922. So I shall be glad if you will first consider the question as a matter of policy. Mrs. Lew is a woman of rare gifts, and would, I am sure, build up a fine department if she could give her whole time and strength to it. This may be easier after another year, when probably some of their debts will be paid.

But other teachers will be needed too in that department, and if the Presbyterian and Methodist Boards together only furnish six, and Wellesley one, even if you continue to support six in the American Board, we cannot staff that department and have the number in other departments of the Women's College which seems absolutely essential. The last paragraph of my recent report described that situation. So I much hope that salaries can be secured for Mrs. Lew, and perhaps others in the kindergarten department, from outside sources. This would also avoid the difficulty in policy, such as the double salary.

Peking, Aug. 6. I intended to finish this as soon as I returned, but I found business letters and many affairs awaiting me, and am still busy, so I will just add a few lines about our conference on buildings held here Tuesday. We had most of our faculty here, Miss Payne, Miss Lane, Miss Stahl, Miss Atterbury, Miss Boynton and Miss Cheng. Miss Payne was elected secretary and will report the meeting, and I think Miss Lane will also write her ideas. Unfortunately only members of the Board of Managers can be members of University Building Committee, so I am the only one on it from the Women's College, and our meeting, as reported by Miss Payne, is nothing official. But I know your Committee, meeting Oct. 5, will want as many suggestions as possible. I read at our meeting all of the suggestions which I had already sent to Mrs. Frame and Mrs. Gibb, also all I have written you, so it can be considered as approved unless Miss Payne records exceptions.

I have received your letter about buildings, publicity etc. and Miss Boynton and others will write so that you will have material in hand by the end of September. I hope also to write again.

The others have all gone away for their vacations, but I have some guests staying with me. I got much rested on my vacation.

With much love,

Luella Mims.

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PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA

Nov. 19, 1921.

Mrs. L. O. Lee,
Secretary Yen Ching College Committee,
Room 1315,
19 La Salle St.,
Chicago, Ill.

Dear Mrs. Lee:

Your letter of October 11th brought us much interesting information, but I am replying to it only in part today because the minutes of the October meeting have not yet been received. This letter will be mainly about our finances.

You will see from the two enclosures we have a probable deficit of over three thousand dollars, and there is also a misunderstanding about the Wellesley contribution. In your letter you state that Wellesley College paid to the Presbyterian Board for Miss Atterbury \$1,452 gold, and that you have asked the Presbyterian Board to forward to us the \$1,382 left after deducting \$70 for language study. I do not know how to reconcile this with the statement received from the Associated Mission Treasurer's office which left us without very much hope of getting the balance from the 1920 appropriation. The \$1,500 gold forwarded by Mr. Bowman for 1921 exchanged for \$2,692.90 local currency. If we have to deduct from this the \$850 requested for Miss Atterbury's salary I estimate our balance on hand will be only \$507.90, which might be applied either to Miss Parkhurst's salary or toward our deficit of \$3,230.

I hope you will report these circumstances to the Finance Committee and Mr. Bowman, and that arrangements will be made at the home base to supply this deficit. As I have not the minutes of the October meeting I do not know what arrangements have been made at that time. If the \$500 local currency for "Dean's Incidentals" counts it can be applied to this deficit, as I find my salary quite sufficient for all needs. The position of Dean, unlike that of President, does not involve any special expenditures.

We are hoping that the Presbyterian Board if it does not appoint another member of the faculty will place the amount for the salary for a teacher in Mr. Bowman's hands, and we also have great hopes from the M. E. Society campaign for funds for Yen Ching College.

Our thoughts are much with you and Mrs. Frame and the others who must now be hard at work in the campaign for our building fund. It certainly takes faith and vision to be planning such large things during this time of financial depression.

The College is prosperous this year, there being 103 students in the regular classes. Our loss on tuitions is due to the fact we are not receiving special students who pay double fees.

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PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA

Mrs. L. O. Lee.

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Nov. 19, 1921.

This also accounts for the smaller enrolment than we had a year ago.

I will write later comments on the by-laws.

We are awaiting with interest the arrival of the plans for our new buildings. The general feeling here seems to be that it would be better to have the dormitory plans worked out in the construction department on the field, which will have the services of Mr. Hill, an architect.

With love and best wishes for the campaign, I am

Yours cordially,

Luella Miner.

P-M

Dictated to Miss Parkhurst.

P.S. As the Wellesley Committee early expressed a desire that what they gave above Miss Atterbury's salary should go toward providing us with better equipment, I do not think that the \$517.90 local currency (about \$300 gold) which will be left after paying Miss Atterbury's salary to the end of the present financial year should be used for Miss Parkhurst's salary. We have already used about \$800 gold this year for equipment for the Biology Department, which had almost nothing, our previous classes having gone to other colleges for their work in Biology. Wellesley's special gift of \$500 for 1921 was used directly toward this, and I should like to have the \$300 or thereabout counted as paying for this same equipment.

I am acting as treasurer for the college, and am also serving on the "Grounds and Buildings" committee, which cooperates with the Construction Bureau. As soon as anyone else is elected to represent the Women's College on the Construction Bureau, I will report to you. I am the only member of the faculty of the Women's College now eligible to serve on this Committee, as members must also be members of the Board of Managers. But we are trying to get this rule changed.

Luella Miner.

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Contributed by
Statement of Amount Received Nov. 19, 1921.
from Wellesley

| | | |
|------|------------|---|
| 1920 | \$1,450.00 | Miss Atterbury's salary, <i>aid to Res. Board</i> |
| | 1,000.00 | Special gift <i>Rec'd. at Yenching, Peking</i> |
| 1921 | 250.00 | Famine relief " " " " |
| | 1,500.00 | Miss Atterbury's salary " " |
| | 500.00 | Special gift " " |

The following is extract from letter from Associated Mission Treasurers, Shanghai, under date of Nov. 2, 1921., *to L. Miner,*

"Your letter of Oct. 26th regarding Miss Atterbury's salary is duly to hand. Our Secretary, Dr. Arthur J. Brown's letter to the North China Mission, No. 484, of Sept. 20th, 1921, contains the following paragraph:

"Inasmuch as the funds from Wellesley College for the support of Miss Marguerite Atterbury of Peking Station, North China Mission, are now being remitted by Wellesley College directly to the Yenching Committee, it was voted to cancel the appropriation of \$660 Gold for salary and \$100 for language study, which the Board had made on her account for the current fiscal year, with the understanding that any expenditure by the treasurer of the North China Mission for Miss Atterbury's salary or language study this year will be reimbursed by the Yenching Committee, and to request the Secretary of the North China Mission to inquire of the Mission if this change in the basis of support should in its opinion affect Miss Atterbury's relationships to the Mission and the Board."

In accordance with this, I would say that I have paid Miss Atterbury to date from April 1st, 1921, Mex. \$790 as salary and \$60 for language study. We have paid Miss Atterbury up to and including October and your payments to her should, therefore, begin with Nov. 1st.

We should be glad to have your check for the above \$850."

The \$1500 gold sent through Mr. Bowman for Miss Atterbury's salary exchanged for \$2692.90 local currency.

| | |
|---|-------|
| Requested from the Presbyterian Board for Miss A's salary Jan. -Oct. | \$850 |
| Salary Nov. 1921 to June 30 1922 | 1080 |
| Allowance for teacher, nine months | 135 |
| Rent to be paid into "House Fund" and used for repairs on houses occupied by foreign members of faculty | 110 |

Total needed for Miss Atterbury \$2175

This leaves a balance of \$517.90 which can be used for Miss Parkhurst's salary in part, or applied on the deficit of \$3230 which we shall have on current accounts according to our present estimates.

Statement made by L. Miner, acting treasurer of Yenching College.

| | Income | Gold. | Rents | Lo. Cur. | Lo. Cur. |
|-----------|----------------|--------|--------------|-----------------------------------|----------|
| Am. Board | \$2,800 | Kuan | \$120 | Loss from Wellesley contribution | \$1000 |
| Presby. | 1,500 | Cheng | 96 | " on exchange 6800 at \$1.70 † | 1156 |
| M. E. | 500 | Sailer | 110 | " on tuitions & students' rents † | 1200 |
| Wellesley | 2,000 | Stahl | 110 | " on rents fr m teachers | |
| | <u>\$6,800</u> | | <u>\$436</u> | 350 - 436 | 414 |

has asset. - Mr. Crane's gift, Miss Cheng's salary 1200 - Mrs. Z. 660* \$3770
 † Tuitions & rent \$3230
 Small partly due to not having "specials".

Estimated Income \$22,876
 Expected Income 19,646
 Deficit - 3,230

Assets

This does not include \$500 from M. E. Society, neither do the expenditures include any salary for Miss Parkhurst.

* Mrs. Givener teaches English, and for half time receives one half the regular salary from of the Presbyterian Board, from our budget on "Salaries" account -

† The gold rate has now fallen still lower, and the loss may be doubled.

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PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA

November 26, 1921.

Mrs. L. O. Lee,
Secretary of Yen-ching College Committee,
19 South La Salle Street,
Chicago, Ill.

My dear Mrs. Lee:

The letter enclosing the minutes of the October 4th meeting has just been received and I wish to thank you and the Committee for your greetings and for your expression of appreciation in regard to the progress Yen-ching College is making.

You asked for our suggestions on the By-Laws, especially articles 7 and 8. As you will see from the enclosed extracts from the minutes of the Board of Managers, recommendations have already been made to the Board of Trustees which, if adopted, would make changes in article 7 essential, and until the Trustees have acted upon these recommendations it seems impossible to take further action on the field.

R Before that meeting of the Board of Managers I had suggested changes in article 6.7 I will quote what was written by the Board of Managers:

"Suggested changes in Art. 6 of Yen-ching College By-Laws.

For the sake of preserving the unity and efficiency of operation between all departments of the University which now prevails, while securing all the advantages of wider representation and interest, it is suggested that the Administrative Committee be made up like the College Committee, all women members of the Board of Managers being ex officio members. Missions entitled to two representatives who had elected one woman member to the Board of Managers, would be entitled to elect one other member, who might also be chosen from the Board of Managers if that mission so chose, but presumably would be chosen from a wider circle. Missions which had no women members elected to the B. of M. would do well to elect one of its members on the B. of M. with full right of discussion, but with the right to vote only when some representative from the Meth. Miss. asked her to act as proxy. See below

In 4 it is suggested that to the clauses "prescribe the course of study" and "decide upon the conditions of admission" be added the provision that such action should be in harmony with the general policy of the University, so that the same standards might be maintained."

omitted. "As the W. B. T. U. of the M. E. Church is a separate organization, and so would probably not have a representative on the Board of Managers, one of its members elected to the Advisory Committee might be granted the privilege of attending all meetings of the Board of Managers"

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女燕
校京
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科學

PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA

Mrs. L. O. Lee

-2-

November 26, 1921.

I still think that the Women's Board of Foreign Missions of the M. E. Church ought to have some way provided by which they can themselves directly elect a representative, but the method of ~~cooption~~ ^{cooption} suggested would practically amount to election by that body.

*in the Board
of Managers rec-
ommendations*

In order that you may have all the light possible to guide you and the Yenching College Committee in modifying these By-Laws I will state how we are at present conducting the affairs of the College on the field. Of the four representatives elected on the Board of Managers by the American Board two were women, Miss Ting Shu Ching and myself. The Presbyterian Board has already elected one woman to the Board of Managers, the other two Boards are represented entirely by men and the eight coopted members are all men. The Executive Committee of the Board of Managers, which does all the routine business, consists of the President of the University ex officio and six other members, one the Treasurer of the Peking University. On this Executive Committee I am the only woman.

~~The highest body,~~ turning now from the Board of Managers to the government of the University, ~~is~~ the University Council made up of the President, Deans, heads and acting heads of departments. On this Council there are at present five women and twenty men. The Faculty Executive Committee meets more frequently than the Council and is really a more important body. At present this consists of the President and three Deans and four elected members, and in this body of eight there are two women.

As you will see, we are at present working as one body on the field, but we feel the need of some body here corresponding to the Yenching College Committee at the home base which will give more careful consideration to the problems of the Women's College, and as soon as that body is formed it will be the medium of communication with the Yenching College Committee and will elect its own Treasurer and its representative on the University Construction Bureau.

Meanwhile, I am serving as a member on the Committee on Buildings and Grounds appointed by the Board of Managers, which is the University body now dealing with the University Construction Bureau so that the interests of the Women's College are being represented to a certain extent.

Cordially yours,

Ruelle Driver.

LM-P

0713

TRUSTEES OF
PEKING UNIVERSITY

December
Eighth
1921

Dr. Luella Miner,
Peking University,
Peking, China.

My dear Dr. Miner:-

Mr. Gibb in a letter dated November 10th indicates that you have been somewhat perturbed because certain plots in the area to be occupied by the Woman's College yet remain unpurchased.

Mr. Gibb's explanation is quite correct that the \$1500 recently paid to the Trustees by the Yenching College Committee is simply to bring the total payment by the Woman's College up to one third of the amount expended up to the present time by the Trustees for the property at the new site. It is entirely our intention that as rapidly as funds permit and as opportune prices offer to secure the entire plot irrespective of whether the individual pieces to be used by the Woman's College or the Trustees. It is my further understanding that when we are all settled down on the ground and know just what amount of land in square feet is to be occupied by the Woman's College we shall then make a settlement based on the ratio which that land bears to the total land, which may call for a readjustment of the funds between the Woman's College and the University depending upon the actual facts then, and only then, available. In any case, whatever may be the final on the intermediate adjustments, an equity equivalent to the amount paid for land by the Woman's College is held in trust by the Trustees as an obligation to the Woman's College.

Cordially yours,

FMN

CML

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女燕
校京
理文大
科學

For W. B. M. S. Property Com.

PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA

Feb. 11, 1922.

Office of the Dean

My dear Mrs. Lee:-

I started yesterday to write you a letter, not about the College, but could not get that out of my mind, so I am taking a fresh start.

The whole school system of China is about to be changed, according to the recommendations of the National Educational Association (mostly government school teachers), the recent Educational Commission from England and America, and the advice of Dr. Monroe. Our Mission schools wish to adopt this system of six years elementary school, six years middle (or high) school, and four to six years university, as soon as the adjustments can be made. It will give Pei Yuan one year less than it has now, and Bridgman should add a year at each end, divide into Junior Middle and Senior Middle, and greatly enlarge its plant and teaching staff. In this way it can regain the position which it held twenty years to ten years ago as the leading secondary school for girls in North China, the one which furnished the college with most of its pupils. Others, more directly interested, will write you more about the situation, but I have been thinking much about it in connection with the future use of this property. I know you want to sell it to get the bulk of the \$100,000 which you need to contribute toward the Yenching Fund, or rather the \$66,666.66 which will be all you will need if you can raise it this year. But I am convinced that you will regret it if you sell this fine piece of property. It is not only that prices are doubling and tripling; there are few such large pieces coming on the market, and rents even of small places have so increased that in this part of the city owners prefer keeping them and renting to selling them.

Bridgman this semester is limiting its attendance to 160. Adding a third for the two extra years, without providing for any growth, gives 213. If it could be the first middle school in Peking to provide a fine Senior Middle School, and other missions would only have Junior Middle, and make this a union school, it would be fine. And if this place could be used for it it would have the advantage of not being directly connected with any mission property and of being centrally located. Possibly you have on file a letter which I wrote a year or

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WOMEN'S UNION COLLEGE
PERKINS UNIVERSITY PERKINS, OHIO

two ago suggesting that it might be made a union normal school if the University did not provide for teacher training for teachers of elementary schools. Our new plans, about which I hope to write you soon, may make it evident that at least Kindergarten-training should be kept in the city. And there is a demand for a course that does not require college entrance qualifications. Possibly next autumn we might start a class of students who have completed our present second year of Middle School, or Junior Middle in the new system, planning to give them three years of training here. If this were a union school of Senior Middle grade, giving three years of vocational or specialized training in addition to preparing students to enter the university, I think we might induce the Presbyterian and Methodist Missions, possibly others, to pay their share for this property. If accomplished during 1922, this would get the Rockefeller addition, and would give you a good start toward the sum you want to raise.

By the way, we still have in hand gold \$1700 from the \$15,000 which you sent for the purchase of this place, because we have never had the deeds registered. I hear that there is now a possibility of having them registered free, or for a smaller fee, in which case shall we not return this sum to you so you can get the added sum from the foundation?

How I wish you were coming to attend the National Conference, and to help us decide these many important questions.

Mrs. Frame is being besieged night and day to undertake work in Bridgman.

Miss Boynton is happy in the thought that her father will be here in less than two weeks, and we are anticipating a feast for Union Church.

Very much love,

Ruth Miner.

燕京
女校
文理
大學
科學

PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA Feb. 17, 1922.

Mrs. L.O.Lee,
Secretary Yenching College Committee,
Chicago, Ill.

My dear Mrs. Lee:-

The short letter sent you last week told you that we are confronted with new problems and difficulties for our beloved Yenching, just as we thought we should be entirely reorganized, and settled happily in our permanent home in the near future. If we did not believe that the new problems solved and the new difficulties overcome would very soon lead to enlarged opportunities, we should indeed be discouraged.

You loyal friends of the Yenching College Committee will undoubtedly react to this movement to unite Peking University and Shantung Christian University, with its momentous consequences to Yenching College just as we did here. You had a beautiful plan for one Christian College for all the women north of the Yangtse River, with everything centered at this ideal location in Peking, a most ideal and practical plan, seemingly. This new "union" seems at first sight to mean disruption to Yenching, greater expense and less efficiency.

One must look ahead ten years to begin to get comfort from a vision and a realization of the life of the Greater Yenching which may be. It is that division of the primal cell into two which betokens life, and growth into a more complex and useful organism, not into two bodies of the same low type. It may take you days of study to realize this, and some of us on the field have not yet caught the vision.

For one thing I have feared this past year, watching the trend in Peking University, that we could not work out all our ideals for serving China, and especially the women of China, and for bringing the kingdom of God near to the common people, by training our young women just at this center. It would take too long to tell you why, though one fact was that Peking was insisting more and more upon English as the medium of instructions, and objecting to the admission of any students who would not be qualified to take all their work in English. I have always believed in keeping our standards for graduation as high as in the colleges for men, and we did not graduate our first class in 1909 until they were fully up to the standards of other mission colleges. But we have always tried to help young women who did not come up to our standards in English by giving them a few years of training above that of Middle School, and I think it has been the only place in China where such young women could have this opportunity. The hope of getting a college diploma has never been held out to them, but scores of them are giving most valuable service in China now.

So when I heard last year that Shantung Christian College might open its doors to women,

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that they would give there religious training of the type which is needed to furnish women church workers by the hundreds; that teachers would be trained there with Chinese as the medium of instruction- the language in which they must do all their teaching in secondary as well as primary schools; that the only Medical College for women using Chinese as the medium of instruction would probably be located there, where there is already a fine school for men, taught mostly in Chinese; when I realized this, it seemed to me that it would be my duty to advise ~~the~~ the Missions to send most of their young women to Shantung instead of to Yenching! The recent report of the Educational Commission recommending that Shantung be the center for Christian teacher training for this region strengthened the impression that Shantung would offer the most practical training for the teacher, physician, and church worker, the three vocations to which China, especially Christian China, is calling her women, with the deepest need of their services.

The three or four long documents which will reach you by different mails, will show you that we are now trying to work out a plan by which we will still keep all of the Christian education for women above secondary grade under one organization, based on that worked out by your Committee, reaching up into the Medical and Theological Colleges, and out into secondary and even primary schools, standardizing and improving them thro the work of its graduate teachers and supervisors. The scheme will enable us to have groups of students in Tsinan for one, two, or three years for certain kinds of training, then shift them to Peking, and vice-versa. Teachers can also be transferred. The students in the College of Arts, in whichever center they were located, would still be counted as Yenching College students, and would be under the same management. We hope to remove the stigma which is already being felt by students lacking linguistic ability who are handicapped in taking work in Peking University. We have larger hopes, even for our work in Peking, because while not abandoning any of the advantages of coeducation and sharing the rich, corporate life of the University, we are trying, to a certain extent, to reassert the semi-independence of Yenching, so that at Peking we may still be able, if not now at some future time, to work out our original plan of a bilingual college, with parallel courses in Chinese and English, and both languages used when most effective, in the classroom.

March 4. I greatly regret that I did not send some of the long papers describing the development of our plans earlier. I have attended committee meetings or meeting of the Board of Managers, or of our own faculty, or of the joint faculties of our two women's colleges almost daily, some sessions being five or six hours long, and it has left little time for writing. Moreover it has seemed each time as if the next meeting might bring us into clearer light, and we might spare you some of our bewilderment. Dr. Stuart sails next week to be present at your annual meeting, and we shall send copies of all the proceedings and proposals by him.

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I am also sending copies of this letter and of the budget and of some of the documents, only one packet complete, by different routes, hoping that one of them at least will reach you long enough before the annual meeting so that you will have time to study the new problems. I think that only the field cur work is nearly finished until we hear from you, with whom, of course, rest all the decisions of importance. We can go forward neither with old plans nor new ones until we hear from you by cable or letter.

As the plant at Tsinan is quite complete and adequate in every way, our transferring part of our work there does not make it necessary to erect any additional buildings. It only means erecting part of the dormitories, faculty residences, gymnasium rooms etc. there. They are willing to set apart ^{for} us an ideal section of their University site for this, with no charge for the land. They have abundant classrooms, laboratories and equipment so that if we wish to conduct separate classes for women we may do so, but all of the men teachers, American and British and Chinese, welcome women most cordially to their classes. The most economy is effected by coeducation in medicine. The site, just outside the city wall, with mountains nearer than they are to our Peking University site, is large and attractive, but of course without the romance and many side attractions of the site near this marvelous city of Peking. It is nearer to the life of the masses of ^{China} Peking, and if it lacks some of the fascinations of Peking, it is also free from some of its temptations, both for students and faculty. I liked the atmosphere of the place. It seems similar to that of the old college life at P'ungchow. It takes twelve hours to go from Peking to Tsinan, and the union in administration means some time and money spent in travel, but much more will be saved to students, half of whom pass Tsinan on their way to Peking. As soon as the cross lines of railway connect Tsinan with the Hankow line, Honan, Hupen and Shansi students will also be nearer to Tsinan than to Peking. I anticipate that all who complete their college course, except in medicine, will take the last two years in Peking, which will give them the broader, richer, education. And having women students in Tsinan may not greatly reduce the numbers in Peking. The new system, giving us only four years of college instead of six by pushing one year back into the middle schools, and cutting off the extra year at the top which Peking alone of all the mission colleges had added, to conform to government standards, will reduce our work and numbers somewhat.

We feel that with the prospect that many of our students will be in Tsinan whether the union scheme is adopted by you or not, makes it unwise to carry out the building program with seven buildings in the women's quadrangle. If never completed the quadrangle would be irregular, and would not conform at all to Chinese ideas of proportion. It will be better if our funds are sufficient to erect two of these buildings in the southern of the three main academic quadrangles for the joint use of men and women students. This seems to me a

better plan than to have two buildings which will be used by far larger numbers of men than of women in the women's quadrangle. We greatly regret the inconvenience caused the Construction Bureau by our faculty decision that we could not authorize the construction of buildings until we heard from you what your wishes are in view of the new situation, but the vote was unanimous. Mr. Gibb was just about to let the contracts for the two buildings when we decided that we must call a halt. If after Dr. Stuart has set the situation before you you wish to continue on the old plan, or are willing to trust Mr. Hill to plan a five building quadrangle, not changing either the plans or the location of the two buildings for which plans have been sent, except by moving them a little to the east because of taking out one building on each side of the quadrangle, you can cable, and the building will have been delayed less than two months. As there is no hope of moving to the new place before the autumn of 1924, the only loss is in the time of the Construction Bureau. I think the five buildings will make a fine group, and the loss of the vista between the dormitories is mostly a loss on paper. Basket ball courts are not beautiful, and in China at least it is just as well to have dormitory courts screened from men's college grounds by a building. I hope you will like Mr. Hill's dormitory plans. Southern sunshine in every room means so much in the winter time, and the rooms will be much cooler in summer than the dormitory rooms all facing east or west planned for the men. It seems a waste having a hall with rooms only on one side, yet it is estimated that our women's dormitories will cost a little less per student, including dining rooms etc, than those for men. It is thought that these same dormitory units can be erected at Tainan, and the women of the Medical College faculty would join us in erecting them if they are approved by you. We have not sufficiently complete estimates yet of the cost of a unit to send you the figures. If you cabled by the end of April, it might be possible to have a unit to accommodate fifty six students and a faculty residence completed at Tainan when the college year opens September 12. But I am inclined to think that it will be best to keep all of our women here for another year except the class entering Medical College.

Altho two colleges are now included in our proposed financial basis of cooperation, we have not proposed a great advance over our original Jenching College basis, and we still leave it possible for any Board to cooperate only in one college, but to get double representation only by cooperating in two. Taking the two colleges into account, Class A cooperation involves practically what the Presbyterian, Methodist, and American Boards are now doing. We shall be most happy if these three Boards will aim soon to reach the Class B basis, for we sorely need the increase in staff. I think that a board which could only furnish six teachers and three thousand dollars gold a year might better divide them between the two colleges. There is hope that British societies which contribute largely to Chantung Christian University will now contribute also to our Women's Colleges. There is hope especially of the English Baptist, Canadian Presbyterian, and Anglican Boards.

Hoping to write more on this subject in time to
reach your annual meeting in New York, and trusting
that new wisdom will be given to meet the new difficulties
and solve the new problems,
Yours cordially
Lucas Meier.

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燕京大學
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PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA

March 10, 1922.

Office of the Dean

My dear Mrs. Lee:-

I am proud and glad that you have risen so soon to double representation on the Yenching College Committee, and it makes me sorry that the recommendations just sent make the basis for double representation a little higher, as two colleges are included.

I thought that \$300 of the \$2800 budgetted as coming from the W.B.M.I. was the Endowment Fund money sent us from Boston. If not, we are that much richer than we had thought, and the American Board is already sending us Gold \$3600 a year. As our new basis does not demand the 2:1 rate in local currency, I doubt whether the \$5000 gold will really mean much increase for you. The Yenching C.C. may wish to change the condition that for double representation a board must participate in both colleges.

I will soon write more fully explaining about Miss Parkhurst.

Yours with love,

Lulla Miner.

P.S. That Wellesley College Fund has reached me,
and left a balance of \$1117.53 local currency
after paying Miss Acton's salary - Will write Wellesley soon.

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I have written Miss Eliza Kendrick of Wellesley
urging her to come to Yenching next year, and
Dr. T. T. Lew, Dean of the Theological College,
promised to write an official letter. If you
see President Pendleton, please tell her how
delighted we shall be if Miss Kendrick can
come.

Please excuse this haste - I want
this to catch a coal-mining steamer - L. M.

女燕
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PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA

March 17, 1922.

TRUSTEES OF
PEKING UNIVERSITY

Office of the Dean

Mrs. L.O. Lee,
Secretary Yenching College Committee,
Chicago, Ill.

My dear Mrs. Lee:-

Last night I sent you a code cablegram, "Girls' College building delayed; will Board make loan building funds in your hands boys' college building; faculty approves, "iner". I think my letters of Feb. 17 and March 6 make plain the reasons why we want to delay Women's College buildings until we hear from your Committee. But Mr. Gibb has obtained very favorable bids for labor from contractors, and feels he is almost breaking faith in not beginning work, the no contracts have been formally let. Later in the year the best workmen will be engaged, the rainy summer will come, then the short days of autumn, and Chinese contractors will not make such good terms. If they could go to work now on the School of Theology, work on our buildings could begin as soon as your cabled authorization is received and little will have been sacrificed. Mr. Gibb says some of the funds for the School of Theology are already available. Possibly they will need to borrow no more than the \$10,000 which you have already voted for our use. But even if we lose quite an amount in interest, I hope the loan may be made if necessary for beginning work. Mr. Gibb has had no answer to his cable sent over ten days ago asking that work begin at once on the School of Theology.

We like the five building layout made by Mrs. Hill, of which President Stuart is taking you a blue print, and hope you will cable approval. The Construction Bureau have done us good service, and we want by making this loan to help them realize our loyalty to the whole enterprise.

The word of increased appropriations received by your last letter is indeed encouraging, and if the WIRIHE Methodist Board sends us more than the \$500 on our budget, and your W.B. M.I. \$2800 does not include the \$800 which we have received annually from the American Board, we can order much needed books for our library and apparatus. There is no haste about sending money, as the Wellesley salary for last year sent by Mr. Bowman has been received. Funds in excess of what we need for immediate needs are on deposit at four per cent interest. Please ask Mr. Bowman not to forward funds for current expenses from any source, as we shall like to send some of our orders through him.

Miss Parkhurst is in the city, and has returned the two months salary paid her for November and December. I suggested recently that we consider the matter of her joining our staff when her present engagement ends in May, but I fear a missionary salary will not attract her, and that her tastes differ rather widely from those even of the younger members of our group. But we will keep in touch with her, and if she is not willing to take permanent work with us, we can get temporary stenographic help locally, for which our funds are now sufficient.

Yours cordially,

Luella M. ...

A copy of this letter is also sent to Chicago -

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女燕
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PEKING UNIVERSITY
College of Arts and Sciences for Women
Teng Shih K'ou
PEKING, CHINA

March 18, 1922.

Office of the Dean

Mrs. L.O.Lee,

Secretary of the Yenching College Committee,
New York City.

My dear Mrs. Lee:-

I write to present formally my resignation as Dean, and my position as a member of the Yenching College staff. You will know from my informal personal letter written last July that this is not a sudden impulse. Each month since then has brought increasing conviction that my connection with the College should terminate with the end of this College year in June. My letter to the faculty, which they will not see until day after tomorrow, and one to President Stuart, will set the situation more fully before you.

The college work was never more delightful than at present, and nothing has happened except the positive assurance of the past day or two that this resignation should come now rather than a year or two later, both for the good of the College and of myself.

As I want this letter to catch a certain steamer, I will not write more. But I shall cable in time to reach you in Chicago before you start for the annual meeting.

Two days ago I sent a cable asking that you consider the question of lending funds from our building fund so that contractors who were about to get contracts for our two Yenching College buildings may go to work on the School of Theology instead. Here again Dr. Stuart can give all needed information.

With prayers that you may be guided at this most important meeting of the Committee,

Yours cordially,

Luella Miner.

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燕京大學
文理科學

PEKING UNIVERSITY
College of Arts and Sciences for Women

Teng Shih K'ou
PEKING, CHINA En Route to Shanghai,

Apr. 25, 1922.

Mrs. L.O.Lee,
Secretary of Yenching College Committee,
Chicago, Ill.

My dear Mrs. Lee-

We had hoped to hear from your annual meeting by cable before I left Peking for various conference meetings. And I was waiting for that before writing to you, tho had it not been for the unusual pressure of duties I should have sent off the minutes of the first meeting of your Administrative Committee last week. I find that in my hasty packing to catch this steamer after the railroad traffic was cut off, I did not get a copy of the minutes, so I am now only reporting from memory.

Miss Frances Grey was chosen to represent the Women's Foreign Missionary Society, and the ex officio members besides myself, in the absence of President Stuart, are Mr. J.B. Taylor, Secretary of the Board of Managers, representing the London Mission, Dr. Eliza Leonard, Presbyterian Mission, and Miss Ting Shu Ching, a member of the Board of Managers elected by the American Board. The action nominating Mrs. Frame as Dean has been sent you by cable, and the same motion recommended that I be elected Vice-president. I suggested instead that I serve Yenching on this Administrative Committee as either chairman or secretary, and I hope you will approve of that part of the motion rather than create a position for me. I shall always serve Yenching to the extent of my ability regardless of position or the locality where I live, and I do not believe in multiplying offices in connection with the University.

I had cabled approving of the appointment of Miss Morrison before this Committee was organized, as we did not want to organize until the W.F.M.S. had a representative, so I simply consulted the faculty, which also approved.

0726

Shanghai - We arrived safely, and are anticipating much from the National Christian Conference, which begins Sunday 2nd. We are so glad that Mrs. Osburn is here -

We need someone for music much more than for Physical Education, but that is much needed too, and we felt we should not lose the opportunity to get a desirable teacher.

We have absolutely no one to teach Mathematics, and the Administrative Committee voted to ask the London Mission to assign Miss Hancock to that department, either for whole or part time. She is an English lady who is a fine specialist in mathematics, and has recently joined that Mission. We have not yet received their final answer, but the prospects for her being allowed half time for this teaching which she much desires to do, ^{are} and very good, and we hope the London Mission will provide her salary in full without expecting any teaching from our college staff in return. I fear we can get no other form of cooperation from the London Mission until its financial condition improves.

We also voted to request the Yenching College Committee to appoint Miss Florence Starr for a term of years to teach art and designing, provided her salary can be furnished by the Committee. Miss Starr has done fine work in Tsing Hua College, mostly in the high school, which is now being closed, and so they may not continue this department. Miss Starr is an earnest Christian, and but for the fact that she has passed middle age, we might request a life appointment. Teachers of music and English should be appointed in preference to Miss Starr unless three salaries are assured. After the Committee had taken this action, Miss Starr came to say that she might possibly defer her furlough, which she planned to take this year, and remain in China another year, giving half time to Tsing Hua College and half to us. If the Presbyterian Board gives us a second salary beginning with last January, I think we could make this arrangement with Miss Starr independent of additional help from you. This would defer the question of her definite appointment for another year.

We are much encouraged by your warm interest in our College, and by the success of the campaign for funds.

Yours cordially,

Luella Miner.

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TRUSTEES OF
PEKING UNIVERSITY

June 13, 1922

Dr. Luella Miner,
Yenching College,
Peking, China.

My dear Miss Miner:

I enclose a copy of a letter which I have just written to Mr. Gibb and which I think covers the matter of the academic quadrangle fully. I hope that a satisfactory solution will be reached at an early date in order that building operations may go forward.

I think you may have already recognized some of the embarrassment which Mr. Hill may feel in the consultations which we are providing for with Mr. Murphy.

You may rest assured that at this end we will do everything possible to insure the satisfaction of the building plans, whether it means consultation with Murphy, McGill and Hamlin or not; but we are desirous that Mr. Hill should feel contented with the work which he is doing.

It is right for him to understand that at present he is the architect of the University and that we will look to him for plans, especially since we are much pleased with the skill and energy he has shown in mastering the Chinese technique.

It is the judgment here, however, both of the Building Committee of the Trustees and the Building Committee of the Woman's College Committee that in matters affecting the layout as originally designed by Murphy, McGill and Hamlin we should confer with them in order that we may be sure of maintaining a unified scheme, their relation to it being somewhat that of

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consulting architects, though not in the sense in which that term is generally used of architects to whom a fee is paid for holding that relationship, since in dealing with Murphy, McGill and Hamlin they will be paid on the basis of contract only for work actually done, upon which we originate consultation with them.

May I express my very genuine personal regret at the news of your resignation as Dean of the Woman's College, although I can readily see the excessive burdens which it has laid upon you.

If it is necessary that some one else undertake the labors of the position as Dean, we hope that it will mean not less opportunity for you to give guidance and counsel to the development of the Woman's College and of the University also, but that being freed from burdens of detail you can give more extended attention to the many major matters that arise and will continue to arise in accordance with so wonderful an enterprise as this is in which we are engaged.

Faithfully yours,

EMM
JL

Secretary

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燕京大學
文理科學

PEKING UNIVERSITY

College of Arts and Sciences for Women

Teng Shih K'ou

PEKING, CHINA

July 25, 1922.

TRUSTEES OF
PEKING UNIVERSITY

Dr. Eric North,
Secretary of the Board of Trustees of Peking University,
156 Fifth Ave. New York City.

Dear Dr. North:-

Possibly this is the first letter I have written you since my return to China over two years ago, and if so I want to thank you once more for your unfailing kindness and most effective helpfulness when I was in New York on my mission for the Women's College. That interest in the College continues, and every communication from you makes me want to express my gratitude again.

I think our librarian sent our thanks for the gift of the Sunday School Library of twenty eight books, but I want to tell you that because of the great dearth of books in our library along those lines, these books have been very much appreciated.

Your last letter, written for the Building Committee of the Yenching College Committee, was very opportune, as it helped in the delicate situation created by the lack of understanding in regard to the relations of the two architects. I regret that this happened to be in connection especially with our Women's College quadrangle. Fortunately all of us on the field, including Mrs. Avann, are unanimously in favor of Plan B, which was recommended by the Committee, and foundations are begun for two buildings exactly in accord with the blue print prepared by Murphy, McGill and Mamlin. As there are no separate problems now connected with the Women's College, it is unnecessary to add to the statement which Pres. Stuart will send you, but I do want personally to express my appreciation of Mr. Hill's skill, patience, and courtesy. It is invaluable to have on the field, always ready to give advice, a man of these qualities who in addition seems to be catching very rapidly the spirit of Chinese architecture. I do not like the roofs of the dormitories for the Women's College. To bring them further over the eaves and give them more of a curve will not only bring them into harmony with the other beautiful buildings, but will give the windows more shelter from sun and rain, so I think the extra expense would be justified. I do not like the color of the roof tiles which Mr. Gibb is making. In fact, I am suspicious of the whole color scheme of Mr. Murphy as now being worked out. But living in this beautiful old place has probably made me unduly partial to the soft old gray tints, shading into browns. The tiles now being made have the dead bluish tint of the ugly slate roof. It has been delightful working with Mr. Gibb, and the whole Construction Bureau has been most considerate toward the changing plans of the Women's College faculty.

Will you please address future official communications to Dean Frame, as my mail may be forwarded, and thus cause delay. Not being a member of the Board of Managers, she will not be a member of the Grounds and Buildings Committee, but they will surely elect someone to represent Yenching College when my term expires in September, and probably it will be Dean Frame.

Mrs. Frame and Miss Payne will return from Peitaiho sometime during the first half of August, and by about August 20 I hope to have all the "ropes" connected with the offices of dean and treasurer handed over to them, and get off to Shansi for my vacation. This will be longer than the ordinary summer vacation, for I mean to make up for some of the shortage of the past nineteen years, when I have been only twenty months out of China, and have shortened summer vacations rather unduly, so I feel decidedly stale. I was not afraid of the burdens of the dean's office, but I could not promote the interests of the college as I believe Mrs. Frame will promote them. I expressed myself strongly against the action of the Board of Managers nominating me as a sort of vice-president, and there are reasons why I am quite certain I should decline to serve; however the letter which I sent Mrs. Lee several weeks ago expressed my ideas on this point, and will free the Trustees from the embarrassment of declining this request.

write Mrs. Lee

0730

It is unnecessary for me to add that though my official connection with the college ends, it would be impossible for me to cease working for the college as occasion offers. And there may be some temporary emergency when I can serve more directly. I hope you will not suspect that I worked it up; Prof. Taylor could assure you that such is not the case; but personally I am grateful that the June action of the Board of Managers furnishes a smoke screen for a quiet retirement.

Yours sincerely and gratefully,

Luella Miner.

We are sending Miss Bender some of Mr. Hill's pictures — one showing Mrs. Avann turning the sod for the Russell Sage Memorial Building — Unfortunately the day was very cloudy —
L.M.

0731

Amelia

Fenchou, Shansi,
Sept. 13, 1922.

Mrs. L.O.Lee,
Secretary of the W.B.M.I.
Chicago, Ill.

My dear Mrs. Lee:-

I have asked Mr. McCann to send directly to you the amount of my salary for the month of September, \$58. When you so generously increased our salaries, beginning last January, I decided to return to you each year as much of the increase as is possible, and continue to live comfortably. Those of us who have lived long in China, and have little expense for furnishings, and have passed the age when party gowns and weekend parties make many demands upon our bank accounts, really need less than new-comers.

I would like this gift to go for Yenching College, to count a little toward the \$100,000 which you want to raise, and also toward the two million for which the Joint Committee is aiming. I hope to send another \$50 so that you can credit it before the end of the year. I would designate it as a thank-offering if I were sure it would not divert it from this fund. In my thought it is a thank-offering for the joyful privilege of completing thirty five years of service in China, half in the men's college now a part of Peking University, half in the women's college. The years have not held all that I wish I might have given, and there has been much in them which the Master must forgive if he accepts the offering, but the work has indeed been a joy and a privilege. Soon I hope to send the other thank-offering for the years yet to come.*

Yours cordially,

Lucella Minner

* I hope to make the total for the year \$150.

0732

0732

Fenchou, Shansi, Sept. 30, 1922.

My dear Mrs. Lee:-

Your letter of Aug. 28 reached me two or three days ago, so full of interest, and so understanding. I have three journal sheets ready to send so I will enclose them and ask you to mail to others. If Mrs. Clark is not at home, they need not be sent to her first. I think I will enclose two copies, and ask you to send one to Milwaukee.

I have written you so recently that I will not write a personal letter today, but will take this opportunity to mention two subjects which are on my mind. One is in regard to your letters to the field. Now that Mr. Chandler is acting as W.B.M.I. secretary as well as American Board secretary if your general letters could be sent to him with five or six copies for stations in which you have work, I think it would save you time, and keep us all in closer touch with the W.B.M.I. Since I have not been your secretary for North China I have seen few general letters, except those pertaining to Yenching College which you sent directly to me. These letters would also help us on the field to keep in touch with the work in the different stations. Mr. Chandler may already have set forth some better plan. We would still hope individually or as stations to get directly from you the personal advice and sympathy which we value so highly. Sometimes I have been embarrassed by getting valuable letters of general interest which I wanted to pass on to others, but there might be one paragraph so personal that I would hesitate to do it.

The other subject related to Yenching College finances, which I will cease to worry about after I have passed on my useless worry to you. Sometimes it is easier to lay down things actually than mentally, and recent letters from Peking disturb my slumbers, tho no one lays the burden on me, and I should prefer that you not mention in your letters that I have written. I fear that the plans for staff and other things which they have made for the year will greatly overrun the 1922-1923 budget passed by the Board of Managers, and sent to you last spring. You considered this, but not in detail, at your April meeting. As a rule I think the April meeting should make as definite recommendations as possible, and they should be sent to the Dean or Administrative Committee so that they would be in hand not later than June 1st. The financial year begins July 1st. so this would give time for considering how the available resources should be used, for engaging teachers locally, ordering apparatus etc.

When accounts closed June 30 I handed over to Miss Payne a seeming balance of over a thousand dollars local currency; my expenditures, as reported to you had corresponded, within a few hundred dollars, with the twenty two thousand plus dollars which had been budgeted for the year. We received from Wellesley that back money, and it exchanged well, so this accounts for the surplus handed to Miss Payne, but all of this was used in July and August for putting in city water and repairs, which had been on the budget for the previous year, but until the extra money came we had been obliged to use the money for paying salaries and for other expenses in excess of our budget. I also passed over to Miss Payne \$1500 gold of Wellesley money just received through Mr. Bowman, and if the Methodist Board or other Boards had funds appropriated for 1921-1922 which remained as a balance in Mr. Bowman's hands, they also could count as a surplus passed on for the current year. I did not receive a complete statement from Mr. Bowman before handing the accounts over to Miss Payne.

I had some difficulty last year in convincing certain members of the faculty that we were not so wealthy as we seemed. It is a little intoxicating to count our resources in tens of thousands instead of in hundreds, as we did until two or three years ago. And as I seemed to hand over such a

0733

surplus, my warnings that funds might not be available for anything beyond the budget items seemed not to be taken very seriously. I do hope that the college is getting, from the Methodists, Presbyterians, and Wellesley, more than was budgeted, and that Mr. and Mrs. Crane will give the \$1200 local currency included in the budget, but I have not yet heard from them about it. They might write to Dr. Stuart instead of to me. Having passed my worry on to you I will now forget it, but I make two little suggestions of ways in which you might help Miss Payne. One is for the Finance Committee to write her rather definite instructions, which she could show to members of the faculty if their requests are in excess of what she thinks should be granted, and also that the committee indicate how free the treasurer may be in transferring funds from one department on the budget to another; up to the present we have not been so much restricted in this as they have in the Men's College, and in the seventeen years history of the college we have never had a debt, either for current expenses or for building, larger than the treasurer could carry over into the next year on her personal account. I hope this good record can continue, so that financial worries will not be added to the other burdens. The second suggestion is about auditors. I have never yet found a busy missionary willing to give as much time to auditing my accounts as I would have liked. It is very easy for those of us who are not experts to make mistakes, much more serious than mistakes in adding, especially now that we have accounts in different banks, scholarship funds drawing interest, etc. The Ad. Com. elected two good auditors, Mr. Wolfertz, who also serves the University in that capacity, and Dr. Leonard, of the Committee, who has had experience as a station treasurer. Possibly if you insisted that the annual accounts were sent you with the signatures of at least one of these auditors, it would assist them to take this task seriously. Possibly you might like to have a semi-annual statement Dec. 31.

Another subject occurs to me. Mrs. Crane's gift of \$4000 was deposited in gold, and draws interest. She is counting on the interest increasing the fund, and it is important that very exact accounts be sent her. When we were discussing the disposal of the funds, a representative from the Peking Government University, which received the same gift, was present, which doubtless accounts for the rather explicit directions as to disposal of the fund, but it makes it no less important that we be accurate, and especially that this fund should never be drawn from the bank to make up a temporary deficit either in current expenses or on building account.

What was intended as a short letter has lengthened so that you will scarcely have time to read it. It is not important that you read the journal before passing it on. And I do not expect, dear friend, to get long personal letters from such a busy person. An occasional word will be much appreciated, especially if it is a word of advice.

With love, as always,

Lulla Miner.

P.S. I have not received minutes of meeting of the Ad. Com. held after I left Peking. This is stated so you will not expect comments from me.

0734

Oct. 24, 1922

Miss Luella Miner,
Yenching College,
Teng Shih K'ou,
Peking, China.

My dear Miss Miner:-

I much appreciate your very cordial letter of July 25th and am only too glad to have had a little share with you in helping to advance the work of the Woman's College.

The Yenching College Committee on October 20th took action indicating that they were prepared to go forward with the building of the ~~third~~ building, "The Administration Building", as soon as the plans had been finally accepted and approved.

No one here has thought for a moment that the suggestion that you be made Vice President was any suggestion of your own. I certainly should welcome it if I were certain that vice presidents are to be a permanent feature of our University organization in China. As to that I am not altogether clear.

With every good wish, I am,

Faithfully yours,

EMN
CML

0735

PEKING

November 20, 1922

Miss Luella Miner,
Yenching College,
Peking, China.

My dear Miss Miner:

By action of the Trustees of Peking University I am directed to express to you their very high appreciation of the services which you have rendered to the development of higher education for women in China and particularly in connection with Yenching College and their regret at your resignation.

The formal action of the Trustees was as follows:

T-1394 VOTED: That the Trustees accept with regret the resignation of Dean Miner and instruct the Secretary to write to Miss Miner expressing the appreciation of the Board for the services which she has rendered."

Faithfully yours,

Secretary

FMN
JL

0736

PEKING UNIVERSITY
PEKING, CHINA

We, the members of the Faculty of Yenching College of Peking University, have this evening heard with distress and surprise the resignation of Luella Miner our honored and beloved Dean. We wish without delay to express the unanimous sentiment of all those who have had the privilege of working with Miss Miner. We feel that her withdrawal from the college would entail a disastrous loss at this crucial time.

We fully realize that the burdens of the Dean's positions have grown beyond the strength of any one executive. The number of students has increased to a gratifying degree, and Miss Miner has given herself to the welfare and personal problems of the girls with unstinted devotion. Delicate and vital questions have arisen out of the affiliation with Peking University, and out of the proposed union with Shantung University. Plans for building and development have been enough in themselves to demand exhausting and constant study. Distinguished services to the Mission and to many departments of public life, roll up a total which is greater than any human power can sustain.

In view of these services, and because of the dependence of her faculty upon Miss Miner's sagacity and insight, and in loyal appreciation of her boundless generosity in her personal relations with us all, which has called out our heart-felt gratitude and affection, and which will continue throughout our lives and hers no matter what changes may come, we desire to record our dismay at the complete withdrawal which Miss Miner proposes, and also our firm conviction that the college needs her great personality and wide experience as never before.

We admire, revere and love Miss Miner, and we wish to work with her. We feel that definite adjustments must be made, by which the load of detail will be removed and Miss Miner set free for the larger aspects of our common task. That task is too tremendous for her single strength, and requires a second executive. No executive, however, can take Miss Miner's place, and we pray that she may come to feel that God has still a great work for her in Yenching. We ask that in the light of these adjustments, she be requested to reconsider her resignation.

Grace M. Bryntson
Ruth K. Y. Cheng
Anna M. Lane
Alice B. Frame

For the faculty.

New York, Dec. 27.

My dear Miss Lee:-

Your letter of Dec. 22 reached me at New Haven. I returned yesterday, and have attended meetings of the Executive Committee of Peking University yesterday and this morning, but there was so much other business that women's college affairs only had fifteen minutes at the end today, and we cannot have another meeting until next Wednesday afternoon. I am staying until next Monday at least at the Y. W. C. A. Training School, where Miss Ting and another of my China girls, Miss Fan, are staying. Monday night they start for Des Moines, and I think I can get a room again at 7 Gramercy Park. But perhaps

0738

you had better send letters in
care of Dr. & Lincoln Smith
until you are certain. There is
much complaint of forwarded
mail being lost, and I will
call at this office for it -

I am feeling quite well now -
for a time I feared winter
weather at the sea-coast might
be too much for me, but I think
my head is better now than it
was two or three weeks ago. It is
never free from pain in sea air.
It is so evidently necessary to
remain here, and the middle of
January seems so close at hand,
that I have given up the thought
of going to Oberlin, and only
hope to get in another little
visit in Poughkeepsie if possible.
I shall have to stop in Oberlin
on my way westward to get my
summer clothes, which I left there.

The meeting of the Federation
of Women's Boards is to be held
here - I will let you know
later just where, but I think
probably either at 156 or 150
Fifth Ave. I do not know whether

I am expected to attend the business session Jan. 12. My invitation to speak is for the afternoon of the 16th. Then I think I shall try to get to Oberlin for Sunday - probably it will not be necessary to go to Milwaukie again. I do want hours of talk with you - I've promised to speak in Brooklyn Jan. 14, and do not like to cancel it - I wondered if I could not go to New Haven and come back for that meeting, which I think is in the evening - But if either Mrs. Clark or Mrs. Moore can go to New Haven, I think they should do so by all means. If they did, so your room was occupied, I could stay with Mrs. Beach. I should like to hear more of the Conference, but I feel off giving a date for Brooklyn as long as possible, and I do not want to stay for the next Wednesday, the 21st. They did not want the meeting too early as Mrs. Boynton is away -

I have no dates which would interfere with the Atlantic City

Conference, and I should like
to attend that - It might give
me some inspiration and in-
formation which would help in
making the movement more ef-
fective in our part of China -
There are not many of our missions
now in this country. I hoped today
to see Mr. Bible or Mr. Cooy
to ask whether it would be all
right for me to attend. I was told
by a Baptist lady that each
Board had been given a certain
number of invitations for its
missionaries, and it may be that
all to which the American Board
are entitled have been given out.
I do hope you will attend it.
Then if it is not possible for
me to go, you will have infor-
mation which will help us to
talk over the campaign for the
College, and Mrs. Trames part
in it. Plans are not very
definite for the University cam-
paign - I was glad of the
opportunity to sit by and listen
while the Ex. Com. talked over
the program at these two meetings.

"The following is proposed to be inserted in the "Basis of Affiliation" for the Women's College, as it was presented to the Board of Trustees Dec. 2nd. I think Dr. North sent copies direct to Mrs. Clark, Mrs. Aram and Mrs. Williamson, those he sent me disappeared in the mails.

"1 The Trustees of Peking University shall be Trustees for the Women's College and shall hold the property, execute documents, grant degrees, and administer the interests of the Women's College in accordance with the usual responsibilities of Trustees.

"2 The Trustees of the University shall use the Women's College Council as its agency for caring for the interests of the Women's College in the manner indicated below.

3. Women's College Council of the Board of Trustees of Peking University
a. As ex-officio members - etc -
see former document -

(over)

0742

This has not, as yet, been formally approved by the Executive Committee. I think this was understood in our discussion of the relationship, but as we prepare a constitution it should be clearly defined. The Trustees were a little wary today, and want me to ascertain whether they are thus promising to do more for our college than the University of Waukegan has promised to do for Genoa. As we hold no charter, it seems to me self-evident that the Trustees must promise this as a minimum. If you in Chicago object to these two paragraphs, please telegraph me, 287 North Ave., before Wednesday afternoon.

0743

The enclosed from Miss Bender shows that all is not clear regarding that Union Committee. I really think your appointment and Mrs. Warner's should be reported officially thro' a secretary of the American Board to Miss Bender - the secretary of the Union Committee, as my notifications, according to the new arrangement, are not official. And I still do not know what women's boards support the union work in Madras and Vellore. They should elect the second member on the Union Committee, should it they? And if that is the N. B. M. I. it seems to me you should be the second one; it is only essential to have one near New York. Miss Bender suggests Dr. Boston, but it seems to me he ought not to be asked to do that - if we feel we cannot burden him by asking him to serve as

president of our College Council.
I have not yet heard whom you
suggest, but ^{as suggested} hope to hear before
Wednesday - Dr. Barton, tho' a
member of the Ex. Com. is not
attending these meetings. Do you
think Prof. Moore or Dr. Smith
or Dr. Eric North are possibilities?
Dr. Sheer acts for Genling, Dr. Barton
for Madras, and we ought to
have some one as ^{at} - I
wish Dr. Patton were on the
Board of Trustees.

Thank you for your share
of the Lee family greetings for
Christmas, and please ex-
tend to Dr. Lee my best
wishes for the new year -
Very lovingly,
Lucella Miner -

I do hope it will work out so
that I may share that double
room with you at Atlantic City -
I will write again, as soon as I
can get definite information.

**AMERICAN BOARD OF COMMISSIONERS
FOR FOREIGN MISSIONS**

INCORPORATED 1818

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June 12, 1928

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HERBERT E. B. CASE

Dr. Eric M. North
150 Fifth Avenue
New York City

Dear Dr. North:

For six years you have been spared the letters which frequently went to you in behalf of Yenching College for Women, but it is gratitude to the understanding champion upon whom I depended so much in 1919-1920 which now prompts me to think of more favors "to come." I acknowledge that I am a special pleader for the two institutions which are so dear to me, Yenching College for Women and Shantung Christian University. Frankly I fear that they may not get the share in the Hall Estate Endowment Fund to which I think they are entitled. Perhaps "entitled" is too strong a word when I think but for the strategic approach and statementlike cultivation of the Trustees of the Hall Estate by yourself and Dr. Stuart, none of these union universities in China would have had a share in the great gift. Yet after all background cultivation may have been a small element in the situation in which you achieved success. Because I knew Mr. Hall and Mr. Johnson personally, from the time when it was known to Oberlinites that there was hope of large gifts for education, up to 1922 when I left Yenching, I kept in touch with Mr. Johnson. Always I received courteous replies from him, often written in longhand, and requested that I continue to keep him informed as to the needs of the College, though the time had not come for the division of the Estate. Then until February of this year I did not write to Mr. Johnson for I knew of the approach to the Trustees that was being made by those who understood the situation far better and in whose judgment I had full confidence. At the same time Mr. Johnson stated with surprise that he had supposed that I was still connected with Yenching, and I began to regret that I had not earlier entered a special plea for "Cheeloo."

Now if it is not too late there are two courses for which once again I want you to be my advocate. Perhaps it is too much to ask that Yenching College for Women should have one-third of the Yenching share of the Hall Estate Endowment, though up to this time that has been the financial basis for expenditures by the Woman's College. Suppose she received only \$200,000, or an amount in proportion to the relative number of women students. That, added to the assured annual appropriation from

ERIC M. NORTH

Received JUN 14 1928

Answered

6/21/28

0746

Dr. E.M.N. -- 2

the Boards, would immediately restore the confidence and optimism of the Woman's College Committee which, it seems to me, is slightly impaired. They would doubtless drop all discussions of setting up a ~~summer~~^{semi} detached campaign for endowment headed by a woman, and enter whole-heartedly, because fearlessly, in the united drive for funds. I am convinced that such a united drive will make a far stronger appeal to the public, and that Yenching University will be the gainer, not the loser, for her generosity to the Woman's College.

The assurance that the Woman's College can look forward in the near future to relief from the present burden which rests upon her financial committee would make it far easier to meet the conditions of the gift from Mr. and Mrs. Boyd. It would help the Woman's College Committee as they study the reorganization of the College in its relation both to the other six Woman's Colleges in the Orient and to the University as a whole.

Now as to "Cheeloo." I fear that less than one-half a million from the fund is entirely out of proportion both to the number of her student body, the present needs and future potentiality for service to the Christian community, and also to her merit as proved by her past record of service rendered by her alumnae. Perhaps with her longer history it is hardly fair to cover more than the past ten or fifteen years in the record, but from a wide experience of study of several universities, with the alumnae histories, I express my deep conviction that "Cheeloo" is making as great a contribution as any to the Christian China of today. A survey of University alumnae who have "carried on" in inconspicuous as well as more public places during the past three crucial years for Christianity in China would surely demonstrate the truth of this statement.

"Cheeloo" as well as Nanking has certain characteristics and opportunities well set forth in Mr. Garside's careful statement which makes my plea for her large share in the Hall Estate not a "special plea" but a longing that the funds may be placed where they will render the largest service to China in this day of her great need and greater promise.

If my letter were not growing too long I should add a brief statement of the special claim of the Woman's Union in "Cheeloo." If you have time for it, you can ask Mr. Garside for a copy of my "Women Students in Cheeloo."

Yours sincerely,

Luella Miner.

Luella Miner

L:S

0747

June 21, 1926.

Dr. Luella Miner,
327 Sherman Avenue,
Olympia, Washington.

Dear Dr. Miner:

Had I had any knowledge before this Spring that you knew Mr. Hall and Mr. Johnson personally, I certainly would have made all the use possible of the leverage which that might have afforded in promoting the interest of the trustees in the Women's College.

I included the Women's Colleges in the first program which I laid before them, but I never received from them any reaction to this element of the effort I was making to secure as large a grant as I could for the range of higher education in China. I did my best to be guided by what I felt were proposals that they would endorse with such heartiness as to insure suitable amounts. I think it entirely likely that the estate may retain a small amount for distribution later after they have appraised the value of the larger contributions which they contemplate, but I am not sure as to this.

In reference, however, to the relationship between the Woman's College and the University at Yenching in relation to the endowment, I am sure that this will be wisely and well adjusted. The tendency in the discussion in the Committee that is dealing with the problem is to regard the University as one entire enterprise and have the needs of every component part appraised and associated as parts of a united program and not as separate entities. A good deal in this respect depends upon the readiness of the groups in the University in China to adopt and adhere to such a united approach to the financial element. I do not believe that such an approach in any way necessitates or predicated upon the disappearance of the identity of the Woman's College as a body of students or as an academic faculty even though under such a plan the relation of the individual members of the faculty might be rather more to the department than to the fenced in budget for the Woman's College. If the ground for the Woman's College having a share in the benefits of the Hall Estate endowment is that the estate trustees think of the Woman's College as a part of the University, then it would seem to me that such a suggestion as I have just indicated is the right one to make.

0748

With reference to "Cheelee", Mr. Garside has presented the matter with much keenness and ability and I was happy to be able to push along the hope I had always had that they would make a gift to Shantung. There were times when I feared that the amount would be much less than that which we now hope for. I think that we have to realize that one of the limitations in the whole matter is that there is not enough money in the funds to do all the things that we wish could be done, and that the feeling and judgment of the estate trustees, no matter what representations were made to them, have had the most to do with the outcome.

I can assure you that if I have any further opportunity that would be advantageous, I should be glad to help forward the Woman's College interest.

Faithfully yours,

EMN:HF

Eric M. North,
General Secretary.

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